



**Support to the Public Investment Management  
Framework in Armenia  
AFD's proposed support**

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## AFD's findings: 2 initiatives

- **Public investment portfolio review:**
  - **List established by MoF of public projects that:**
    - have been prepared and approved by the government;
    - are financially supported by its Partners in development; and
    - are currently stalled with no or little progress and disbursement.
  - **Objective: assessing which of them can be postponed or even cancelled**
- **Public Investment Management (PIM) framework:**
  - **Objective: establishing a framework for improved Public Investment Management**
  - **Sponsored by MoE with central support of ADB**

## AFD's proposed support

- **Central ministries already supported by other donors for PIM development**
- **Line ministries will have a critical role in its success → need for improved capacity**
- **Ministry of Territorial Administration and Infrastructure (MTAI) is central in developing infrastructure projects across sectors.**
- **AFD is proposing to finance Technical Assistance to the MTAI to build its capacity to prepare projects that are actionable by the MoF and the MoE based on the new PIM framework**

## Proposed Technical Assistance

- **Mainly aimed at developing the Investment Programs Coordination / Economic Analysis and Monitoring Department but also with other technical sectoral departments**
- **Two stage approach:**
  - **Critical review of MTAI project proposals and/or falling in the MoF list with the objective of identifying gaps in project preparation and documentation**
    - **hands-on participatory assessment of issues and shared recommendations**
  - **Implementation of recommendations:**
    - ✓ procedures,
    - ✓ tools,
    - ✓ document templates,
    - ✓ MTAI reorganization (if relevant),
    - ✓ Trainings
    - ✓ IT tools (support to procurement) also with central ministries
- All these tools and procedures will be tested with MTAI staff on a few representatives projects to get first hand experience (learning by doing)
- Timetable: on-going funds mobilization → procurement can start in July and service in Q4-2021